

Shaping Singapore's Next Chapter



Annual Report
2025 | 2026



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Dear partners,

We are pleased to share URA's Annual Report 2025/2026.

The past year marked a significant milestone with the gazette of the Master Plan 2025, following our most extensive public engagement exercise to date. It represents an important step from vision to implementation, as plans are progressively translated into new homes, neighbourhoods, infrastructure and public spaces across Singapore.

Beyond the Master Plan, URA continued to advance key priorities to strengthen Singapore's identity and heritage, drive sustainability and innovation, and support a competitive and resilient economy.

The achievements reflected in this report would not have been possible without the support and partnership of our stakeholders. We are grateful for your contributions and collaboration throughout the year.

Building on these foundations, URA remains committed to shaping a distinctive, liveable, inclusive and resilient Singapore for present and future generations.

Thank you for your continued partnership and support. We look forward to working closely with you in the year ahead.

Yours sincerely,

Adele Tan

Chief Executive Officer

Urban Redevelopment Authority